

EXHIBIT C

PLAN PROJECTIONS



Pt Days/Rate Budget				Pt Days/Rate Budget												Year
	2018															
	Nov-18	Dec-18	2018	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	2019
Patient Days																
Private	900	930	1,830	1,023	924	1,023	1,020	1,054	1,050	1,054	1,054	1,020	1,085	1,080	1,116	12,503
Medicare	1,680	1,891	3,571	2,046	1,960	2,170	2,100	2,170	2,040	2,046	2,046	2,070	2,201	2,160	2,232	25,241
Medicaid	6,030	6,324	12,354	6,417	5,852	6,603	6,480	6,851	6,720	7,037	7,006	6,840	7,192	7,050	7,347	81,395
Managed Care	600	620	1,220	713	672	713	720	775	720	682	682	690	651	630	713	8,361
TOTAL	9,210	9,765	18,975	10,199	9,408	10,509	10,320	10,850	10,530	10,819	10,788	10,620	11,129	10,920	11,408	127,500
Average Daily Census																
TOTAL ADC	307	315	206	329	336	339	344	350	351	349	348	354	359	364	368	349
Medicare ADC	56	61	39	66	70	70	70	70	68	66	66	69	71	72	72	69
Managed Care ADC	20.0	20.0	13.3	23.0	24.0	23.0	24.0	25.0	24.0	22.0	22.0	23.0	21.0	21.0	23.0	22.9
Total Skilled ADC	76	81	52	89	94	93	94	95	92	88	88	92	92	93	95	92
% Skilled	25%	26%	25%	27%	28%	27%	27%	27%	26%	25%	25%	26%	26%	26%	26%	26%
SUMMARY				2019												
Revenue				2019												
Revenue by Payor	Nov-18	Dec-18	2018	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	2019
Private Pay	\$150,000	\$155,000	\$305,000	\$171,740	\$155,120	\$171,740	\$171,600	\$177,320	\$177,000	\$177,320	\$177,320	\$171,600	\$182,900	\$182,400	\$188,480	\$2,104,540
Medicare Part A	\$947,700	\$1,066,555	\$2,014,255	\$1,153,975	\$1,105,440	\$1,223,880	\$1,184,850	\$1,224,500	\$1,151,400	\$1,155,060	\$1,155,060	\$1,168,200	\$1,241,705	\$1,219,050	\$1,259,065	\$14,242,185
Medicaid	\$853,650	\$895,125	\$1,748,775	\$908,145	\$828,380	\$934,650	\$916,200	\$968,750	\$950,100	\$994,790	\$989,830	\$966,150	\$1,015,405	\$995,250	\$1,037,415	\$11,505,065
Managed Care	\$210,600	\$218,240	\$433,100	\$251,720	\$236,600	\$252,340	\$254,100	\$273,420	\$254,100	\$240,870	\$241,100	\$244,200	\$230,020	\$222,600	\$251,100	\$2,952,560
Medicare Part B	\$92,100	\$97,650	\$189,750	\$101,990	\$94,080	\$105,090	\$103,200	\$108,500	\$105,300	\$108,190	\$107,000	\$106,200	\$111,290	\$109,200	\$114,080	\$1,275,000
Other Income																
TOTAL Revenue by Payor	\$2,254,050	\$2,432,570	\$4,690,880	\$2,587,570	\$2,419,620	\$2,687,700	\$2,629,950	\$2,752,490	\$2,637,900	\$2,676,230	\$2,671,300	\$2,656,350	\$2,781,320	\$2,728,500	\$2,850,140	\$32,079,350
TOTAL Revenue - RH Facilities + RH, LLC	\$2,344,212	\$2,529,873	\$4,966,509	\$2,691,073	\$2,516,405	\$2,795,208	\$2,735,148	\$2,862,590	\$2,743,416	\$2,783,279	\$2,778,443	\$2,762,604	\$2,892,573	\$2,837,640	\$2,964,146	\$33,362,524
Expenses																
Payroll Including Tax & Benefits	\$1,033,769	\$1,091,969	\$2,228,549	\$1,182,840	\$1,094,944	\$1,181,459	\$1,171,380	\$1,224,242	\$1,185,674	\$1,221,729	\$1,214,001	\$1,197,485	\$1,260,141	\$1,250,421	\$1,297,234	\$14,482,081
Contract Labor/Services	\$231,591	\$244,402	\$477,227	\$281,522	\$261,049	\$289,447	\$284,680	\$298,451	\$290,071	\$299,270	\$298,403	\$293,967	\$307,513	\$302,090	\$314,910	\$3,521,374
Rent	\$350,014	\$349,894	\$702,662	\$350,133	\$349,774	\$351,410	\$353,304	\$353,423	\$354,887	\$355,246	\$355,000	\$356,761	\$357,001	\$356,761	\$356,881	\$4,250,708
Nursing & Medical Supplies	\$60,844	\$64,430	\$125,274	\$70,738	\$65,295	\$72,859	\$71,399	\$75,039	\$72,897	\$74,930	\$74,930	\$73,393	\$77,050	\$75,568	\$78,891	\$882,640
Dietary	\$55,807	\$59,154	\$114,961	\$61,738	\$56,954	\$63,599	\$62,446	\$65,636	\$63,707	\$65,495	\$65,495	\$64,203	\$67,305	\$66,048	\$69,001	\$771,388
Pharmaceuticals	\$75,154	\$79,594	\$154,748	\$84,805	\$78,292	\$87,391	\$85,696	\$90,106	\$87,519	\$89,862	\$89,862	\$88,251	\$92,600	\$90,830	\$94,838	\$1,059,778
Utilities, Phone, & Cable	\$78,308	\$81,772	\$162,237	\$87,621	\$76,154	\$77,599	\$77,744	\$79,129	\$82,416	\$83,206	\$83,748	\$83,413	\$79,301	\$78,214	\$81,866	\$970,410
Repairs & Maintenance	\$21,336	\$21,723	\$44,132	\$22,206	\$21,359	\$22,329	\$22,230	\$22,728	\$22,272	\$22,704	\$22,704	\$22,404	\$22,948	\$22,640	\$23,100	\$267,861
Consulting Services	\$26,490	\$26,928	\$53,544	\$27,286	\$26,637	\$27,523	\$27,378	\$27,807	\$27,535	\$27,782	\$27,782	\$27,612	\$28,030	\$27,852	\$28,248	\$331,442
Professional Services	\$68,786	\$68,495	\$143,982	\$69,077	\$68,203	\$68,495	\$16,853	\$16,870	\$16,820	\$16,870	\$16,870	\$16,837	\$16,870	\$16,837	\$16,853	\$357,439
Management Fees	\$90,162	\$97,303	\$187,465	\$103,503	\$96,785	\$107,508	\$105,198	\$110,100	\$105,516	\$107,049	\$107,049	\$106,254	\$111,253	\$109,140	\$114,006	\$1,283,174
Insurance - Commercial	\$39,199	\$39,172	\$78,990	\$46,035	\$45,954	\$45,981	\$46,008	\$46,035	\$45,954	\$46,035	\$46,035	\$45,981	\$46,035	\$45,981	\$46,008	\$552,017
Depreciation & Amortization	\$13,965	\$13,781	\$31,960	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$14,148	\$13,781	\$14,148	\$13,781	\$13,965	\$167,026
Other Expense - Variable	\$12,687	\$12,689	\$27,298	\$12,924	\$12,556	\$12,804	\$12,863	\$13,027	\$12,728	\$13,021	\$12,900	\$12,829	\$13,074	\$12,878	\$13,037	\$154,677
Other Expense - Fixed	\$57,637	\$57,597	\$116,157	\$57,678	\$57,557	\$57,597	\$57,637	\$57,678	\$57,557	\$57,678	\$57,678	\$57,597	\$57,678	\$57,597	\$57,637	\$691,529
Office Supplies	\$5,406	\$5,616	\$12,169	\$5,787	\$5,284	\$5,831	\$5,793	\$6,086	\$5,794	\$6,068	\$6,068	\$5,892	\$6,230	\$6,036	\$6,308	\$71,119
Travel & Meals	\$3,996	\$4,148	\$9,014	\$4,369	\$3,993	\$4,398	\$4,379	\$4,596	\$4,375	\$4,595	\$4,595	\$4,441	\$4,702	\$4,565	\$4,776	\$53,734
Marketing	\$2,362	\$2,503	\$4,950	\$2,597	\$2,390	\$2,664	\$2,635	\$2,767	\$2,673	\$2,764	\$2,764	\$2,697	\$2,826	\$2,775	\$2,906	\$32,446
Lab & Radiology	\$11,671	\$12,416	\$24,088	\$13,007	\$12,025	\$13,424	\$13,260	\$13,958	\$13,535	\$13,868	\$13,954	\$13,736	\$14,376	\$14,149	\$14,810	\$164,063
Housekeeping/Laundry Supplies	\$9,237	\$9,756	\$18,281	\$10,480	\$9,649	\$10,753	\$10,585	\$11,127	\$10,760	\$11,097	\$11,097	\$10,867	\$11,405	\$11,167	\$11,669	\$126,279
Transportation	\$11,300	\$11,897	\$23,197	\$12,546	\$11,638	\$12,916	\$12,595	\$13,229	\$12,901	\$13,257	\$13,153	\$12,951	\$13,698	\$13,440	\$14,010	\$156,334

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	Nov-18	Dec-18	2018	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	2019
Bad Debt	\$49,589	\$53,517	\$103,106	\$56,927	\$53,232	\$59,129	\$57,859	\$60,555	\$58,034	\$58,877	\$58,775	\$58,440	\$61,189	\$60,027	\$62,703	\$705,746
Interest	\$36,650	\$36,599	\$74,426	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,649
TOTAL Expenses	\$2,345,959	\$2,445,355	\$4,918,415	\$2,614,669	\$2,459,871	\$2,625,497	\$2,552,537	\$2,643,438	\$2,583,771	\$2,642,254	\$2,632,701	\$2,606,392	\$2,702,075	\$2,675,399	\$2,760,307	\$31,492,913
Normalized Expenses PPD	\$248	\$244	\$252	\$250	\$255	\$244	\$247	\$244	\$245	\$244	\$244	\$245	\$243	\$245	\$242	\$243
Net Income/Loss	-\$1,747	\$84,518	\$48,094	\$76,404	\$56,534	\$169,711	\$182,611	\$219,152	\$159,645	\$141,025	\$145,742	\$156,212	\$190,498	\$162,241	\$203,839	\$1,869,611
Interest	\$36,650	\$36,599	\$74,426	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,649
Depreciation & Amortization	\$13,965	\$13,781	\$31,960	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,781	\$14,148	\$13,781	\$13,965	\$167,026
EBITDA	\$48,868	\$134,898	\$154,479	\$127,253	\$106,680	\$220,092	\$233,226	\$270,001	\$209,791	\$191,874	\$196,357	\$206,592	\$241,347	\$212,622	\$254,454	\$2,476,285
BK Bank Fees	\$179	\$179	\$357	\$179	\$179	\$179										\$1,450
BK Committee Fees 1698	\$7,344	\$7,344	\$16,157	\$7,344	\$7,344	\$7,344										\$62,338
BK Legal Fees 1576	\$29,125	\$29,125	\$64,075	\$29,125	\$29,125	\$29,125										\$247,222
United States Trustee Program 1662	\$25,360	\$25,360	\$52,345	\$25,360	\$25,360	\$25,360										\$217,985
Normalized EBITDA	\$110,876	\$196,906	\$287,413	\$189,261	\$168,688	\$282,100	\$233,226	\$270,001	\$209,791	\$191,874	\$196,357	\$206,592	\$241,347	\$212,622	\$254,454	\$3,005,280
Pre-paid Expense Projection	\$12,518	\$12,230	\$37,406	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$146,763
Non-cash Expense Line Items	\$63,554	\$67,298	\$130,852	\$71,074	\$66,830	\$72,911	\$71,824	\$74,703	\$71,632	\$73,025	\$72,739	\$72,221	\$75,337	\$73,808	\$76,668	\$872,772
Cash Need	\$2,269,887	\$2,365,827	\$4,751,674	\$2,531,364	\$2,380,810	\$2,540,355	\$2,468,483	\$2,556,505	\$2,499,909	\$2,556,999	\$2,547,991	\$2,521,941	\$2,614,507	\$2,589,360	\$2,671,409	\$30,479,375
Cash Need PPD	\$246	\$242	\$250	\$248	\$253	\$242	\$239	\$236	\$237	\$236	\$234	\$237	\$235	\$237	\$234	\$239
% of Revenue Cash Collected	\$2,178,255	\$2,276,591		\$2,456,896	\$2,613,446	\$2,443,816	\$2,714,577	\$2,656,250	\$2,780,015	\$2,664,279	\$2,702,392	\$2,698,296	\$2,682,914	\$2,809,133	\$2,755,785	
Net Cash Available	-\$91,632	-\$180,869		-\$255,337	-\$115,745	-\$305,328	-\$152,277	-\$145,576	\$41,487	\$55,723	\$117,731	\$201,253	\$176,616	\$303,345	\$294,678	
BK Payment Plan				\$93,043	\$93,043	\$93,043	\$93,043	\$93,043	\$93,043	\$93,043	\$93,043	\$93,043	\$93,043	\$93,043	\$93,043	\$1,116,519
Net Difference	(\$91,632)	(\$180,869)		(\$348,380)	(\$208,789)	(\$398,371)	(\$245,320)	(\$238,619)	(\$51,557)	(\$37,320)	\$24,899	\$108,210	\$83,572	\$210,302	\$201,635	
Normalized EBITDAR	\$398,882	\$484,792	\$857,141	\$477,386	\$456,455	\$571,501	\$586,529	\$623,424	\$564,677	\$547,120	\$551,733	\$563,354	\$598,348	\$569,383	\$611,335	\$6,726,993
METRIC TRENDS	2018			2019												
	Nov-18	Dec-18	2018	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	2019
Variable Expenses	\$1,440,161	\$1,541,592	\$2,980,237	\$1,682,523	\$1,556,264	\$1,713,239	\$1,684,602	\$1,760,740	\$1,713,250	\$1,753,657	\$1,749,324	\$1,727,357	\$1,810,319	\$1,796,717	\$1,871,980	\$20,813,975
Fixed Expenses	\$905,797	\$903,763	\$1,938,178	\$932,146	\$903,607	\$912,258	\$867,935	\$882,698	\$870,521	\$888,598	\$883,377	\$879,035	\$891,755	\$878,682	\$888,327	\$10,678,938
Variable Expenses PPD	\$156	\$158	\$157	\$165	\$165	\$163	\$163	\$162	\$163	\$162	\$162	\$163	\$163	\$165	\$164	\$163
Payroll per Patient Day	\$112	\$112	\$117	\$116	\$116	\$112	\$114	\$113	\$113	\$113	\$111	\$113	\$113	\$115	\$114	\$114
Payroll as % of Revenue	44%	43%	45%	44%	44%	42%	43%	43%	43%	44%	43%	43%	44%	44%	44%	43%
Patient Supplies per Patient Day	\$24	\$24	\$24	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25
Patient Supplies	\$224,013	\$237,248	\$460,548	\$253,314	\$233,852	\$260,942	\$255,982	\$269,095	\$261,320	\$268,509	\$268,509	\$263,401	\$276,434	\$271,203	\$283,218	\$3,160,483
Normalized EBITDA per Patient Day	\$12.0	\$20.2	\$15.1	\$18.6	\$17.9	\$26.8	\$22.6	\$24.9	\$19.9	\$17.7	\$18.0	\$19.5	\$21.7	\$19.5	\$22.3	\$23.6

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Pt Days/Rate Budget	Pt Days/Rate Budget												2020	Year
Patient Days	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	2020	
	Private	1,147	1,044	1,116	1,110	1,147	1,110	1,147	1,147	1,110	1,147	1,110	1,178	13,513
	Medicare	2,201	2,088	2,232	2,130	2,170	2,040	2,077	2,108	2,130	2,263	2,220	2,294	25,953
	Medicaid	7,409	6,960	7,502	7,350	7,657	7,410	7,626	7,626	7,380	7,657	7,440	7,657	89,674
	Managed Care	744	696	806	810	837	720	651	620	690	806	810	868	9,058
TOTAL	11,501	10,788	11,656	11,400	11,811	11,280	11,501	11,501	11,310	11,873	11,580	11,997	138,198	
Average Daily Census														
TOTAL ADC	371	372	376	380	381	376	371	371	377	383	386	387	379	
Medicare ADC	71	72	72	71	70	68	67	68	71	73	74	74	71	
Managed Care ADC	24.0	24.0	26.0	27.0	27.0	24.0	21.0	20.0	23.0	26.0	27.0	28.0	24.8	
Total Skilled ADC	95	96	98	98	97	92	88	88	99	99	101	102	96	
% Skilled	26%	26%	26%	26%	25%	24%	24%	24%	25%	26%	26%	26%	25%	
SUMMARY	2020													
Revenue														
Revenue by Payor	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	2020	
Private Pay	\$194,060	\$176,320	\$188,480	\$187,800	\$194,060	\$187,800	\$194,060	\$194,060	\$187,800	\$194,060	\$187,800	\$199,640	\$2,285,940	
Medicare Part A	\$1,241,240	\$1,177,835	\$1,259,065	\$1,202,250	\$1,224,345	\$1,150,800	\$1,171,800	\$1,189,780	\$1,209,950	\$1,277,510	\$1,253,100	\$1,293,630	\$14,643,005	
Medicaid	\$1,046,405	\$983,100	\$1,059,890	\$1,038,750	\$1,082,365	\$1,047,450	\$1,077,870	\$1,077,870	\$1,049,100	\$1,082,365	\$1,051,800	\$1,082,365	\$12,673,330	
Managed Care	\$263,500	\$246,500	\$285,200	\$286,500	\$294,500	\$254,100	\$230,020	\$219,790	\$245,000	\$285,820	\$286,500	\$306,900	\$3,205,030	
Medicare Part B	\$115,010	\$107,880	\$116,560	\$114,000	\$118,110	\$112,800	\$115,010	\$115,010	\$113,000	\$118,730	\$115,800	\$119,970	\$1,381,980	
Other Income														
TOTAL Revenue by Payor	\$2,860,215	\$2,691,635	\$2,909,195	\$2,829,300	\$2,913,380	\$2,752,950	\$2,788,760	\$2,796,510	\$2,711,250	\$2,958,485	\$2,895,000	\$3,002,505	\$34,189,285	
TOTAL Revenue - RH Facilities + RH, LLC	\$2,988,925	\$2,812,759	\$3,040,109	\$2,956,619	\$3,044,482	\$2,876,833	\$2,914,254	\$2,922,353	\$2,819,611	\$3,091,617	\$3,025,275	\$3,137,618	\$35,727,803	
Expenses														
Payroll Including Tax & Benefits	\$1,324,588	\$1,215,700	\$1,284,798	\$1,271,571	\$1,307,924	\$1,252,903	\$1,284,990	\$1,279,607	\$1,360,000	\$1,312,295	\$1,304,842	\$1,346,198	\$15,447,006	
Contract Labor/Services	\$317,241	\$298,558	\$321,254	\$314,601	\$325,237	\$311,127	\$317,148	\$317,094	\$319,098	\$326,730	\$319,130	\$330,045	\$3,810,129	
Rent	\$357,001	\$356,642	\$358,307	\$360,237	\$360,357	\$361,857	\$362,216	\$362,096	\$363,766	\$364,006	\$363,766	\$363,886	\$4,335,301	
Nursing & Medical Supplies	\$80,196	\$75,247	\$81,304	\$79,637	\$82,459	\$78,789	\$80,333	\$80,333	\$79,711	\$82,939	\$80,941	\$83,755	\$964,904	
Dietary	\$69,596	\$65,307	\$70,563	\$69,036	\$71,501	\$68,280	\$69,662	\$69,662	\$68,945	\$71,924	\$70,173	\$72,690	\$836,888	
Pharmaceuticals	\$97,218	\$91,156	\$98,492	\$96,381	\$99,848	\$95,393	\$97,163	\$97,163	\$95,422	\$100,272	\$97,807	\$101,255	\$1,167,670	
Utilities, Phone, & Cable	\$87,621	\$76,154	\$77,599	\$77,744	\$79,129	\$82,416	\$83,206	\$83,748	\$83,713	\$79,301	\$78,214	\$81,866	\$970,903	
Repairs & Maintenance	\$23,243	\$22,464	\$23,237	\$23,101	\$23,505	\$22,884	\$23,253	\$23,188	\$23,033	\$23,563	\$23,189	\$23,589	\$278,240	
Consulting Services	\$28,328	\$27,741	\$28,441	\$28,242	\$28,576	\$28,135	\$28,328	\$28,322	\$28,044	\$28,625	\$28,380	\$28,719	\$340,084	
Professional Services	\$16,870	\$16,820	\$16,837	\$16,853	\$16,870	\$16,820	\$16,870	\$16,853	\$16,837	\$16,870	\$16,837	\$16,853	\$202,231	
Management Fees	\$128,710	\$121,124	\$130,914	\$127,319	\$131,102	\$123,883	\$125,494	\$125,843	\$125,011	\$133,132	\$130,275	\$135,113	\$1,538,517	
Insurance - Commercial	\$46,035	\$45,954	\$45,981	\$46,008	\$46,035	\$45,954	\$46,035	\$46,008	\$45,971	\$46,035	\$45,981	\$46,008	\$552,164	
Depreciation & Amortization	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,971	\$14,148	\$13,781	\$13,965	\$167,058	
Other Expense - Variable	\$13,087	\$12,728	\$12,944	\$12,985	\$13,130	\$12,795	\$13,081	\$12,998	\$12,882	\$13,135	\$12,925	\$13,074	\$155,800	

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	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	2020
Other Expense - Fixed	\$57,678	\$57,557	\$57,597	\$57,637	\$57,678	\$57,557	\$57,678	\$57,637	\$57,597	\$57,678	\$57,597	\$57,637	\$691,743
Office Supplies	\$6,394	\$5,916	\$6,362	\$6,292	\$6,529	\$6,136	\$6,379	\$6,330	\$6,188	\$6,543	\$6,311	\$6,549	\$75,930
Travel & Meals	\$4,850	\$4,498	\$4,838	\$4,782	\$4,952	\$4,644	\$4,850	\$4,812	\$4,697	\$4,973	\$4,807	\$4,994	\$57,699
Marketing	\$2,938	\$2,757	\$2,977	\$2,911	\$3,012	\$2,861	\$2,944	\$2,940	\$2,886	\$3,037	\$2,961	\$3,077	\$35,301
Lab & Radiology	\$15,192	\$14,241	\$15,388	\$14,972	\$15,513	\$14,772	\$15,063	\$15,063	\$14,788	\$15,511	\$15,129	\$15,725	\$181,358
Housekeeping/Laundry Supplies	\$11,461	\$10,723	\$11,575	\$11,343	\$11,759	\$11,198	\$11,459	\$11,443	\$11,245	\$11,819	\$11,500	\$11,921	\$137,447
Transportation	\$14,138	\$13,275	\$14,346	\$14,085	\$14,544	\$13,890	\$14,158	\$14,158	\$13,871	\$14,587	\$14,278	\$14,732	\$170,062
Bad Debt	\$62,925	\$59,216	\$64,002	\$62,245	\$64,094	\$60,565	\$61,353	\$61,523	\$61,410	\$65,087	\$63,690	\$66,055	\$752,164
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,910
TOTAL Expenses	\$2,816,159	\$2,643,925	\$2,778,137	\$2,748,597	\$2,814,602	\$2,723,006	\$2,772,512	\$2,767,436	\$2,737,775	\$2,828,912	\$2,799,115	\$2,874,356	\$33,308,506
Normalized Expenses PPD	\$245	\$245	\$238	\$241	\$238	\$241	\$241	\$241	\$242	\$238	\$242	\$240	\$241
Net Income/Loss	\$172,766	\$168,834	\$261,972	\$208,022	\$229,880	\$153,827	\$141,742	\$154,917	\$179,886	\$262,705	\$226,160	\$263,262	\$2,419,296
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,910
Depreciation & Amortization	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,781	\$14,148	\$13,781	\$13,965	\$167,058
EBITDA	\$223,615	\$218,980	\$312,352	\$258,637	\$280,729	\$203,973	\$192,591	\$205,531	\$229,666	\$313,554	\$276,540	\$313,877	\$3,026,265
BK Bank Fees													
BK Committee Fees 1698													
BK Legal Fees 1576													
United States Trustee Program 1662													
Normalized EBITDA	\$223,615	\$218,980	\$312,352	\$258,637	\$280,729	\$203,973	\$192,591	\$205,531	\$229,666	\$313,554	\$276,540	\$313,877	\$3,026,265
Pre-paid Expense Projection	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$146,763
Non-cash Expense Line Items	\$77,073	\$72,814	\$77,784	\$76,209	\$78,242	\$74,163	\$75,501	\$75,488	\$75,111	\$79,235	\$77,471	\$80,020	\$919,222
Cash Need	\$2,726,856	\$2,558,880	\$2,688,123	\$2,660,157	\$2,724,130	\$2,636,612	\$2,684,782	\$2,679,718	\$2,653,354	\$2,737,447	\$2,709,414	\$2,782,106	\$32,242,521
Cash Need PPD	\$237	\$237	\$231	\$233	\$231	\$234	\$233	\$233	\$234	\$231	\$234	\$232	\$233
% of Revenue Cash Collected	\$2,878,641	\$2,903,118	\$2,732,010	\$2,952,833	\$2,871,740	\$2,957,081	\$2,794,244	\$2,830,591	\$2,832,558	\$2,833,220	\$3,002,862	\$2,938,425	
Net Cash Available	\$353,421	\$606,528	\$559,283	\$760,828	\$817,307	\$1,046,645	\$1,064,977	\$1,124,719	\$1,122,892	\$1,226,334	\$1,428,652	\$1,493,840	
BK Payment Plan	\$90,305	\$90,305	\$90,305	\$90,305	\$90,305	\$90,305	\$90,305	\$90,305	\$90,305	\$90,305	\$90,305	\$90,305	\$1,083,664
Net Difference	\$262,290	\$515,397	\$468,153	\$669,698	\$726,176	\$955,514	\$973,846	\$1,033,588	\$1,130,561	\$1,135,203	\$1,337,521	\$1,402,709	
Normalized EBITDAR	\$580,616	\$575,622	\$670,660	\$618,874	\$641,086	\$565,830	\$554,807	\$567,627	\$573,333	\$677,560	\$640,307	\$677,763	\$7,361,566
METRIC TRENDS	2020												
	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	2020
Variable Expenses	\$1,909,709	\$1,767,352	\$1,892,437	\$1,854,805	\$1,913,289	\$1,834,956	\$1,865,263	\$1,865,782	\$1,840,802	\$1,923,777	\$1,907,341	\$1,972,793	\$22,549,262
Fixed Expenses	\$906,450	\$876,573	\$885,700	\$893,791	\$901,314	\$888,050	\$907,250	\$901,654	\$866,973	\$905,135	\$891,774	\$901,563	\$10,759,244
Variable Expenses PPD	\$166	\$164	\$162	\$163	\$162	\$163	\$162	\$162	\$161	\$162	\$165	\$164	\$163
Payroll per Patient Day	\$115	\$113	\$110	\$112	\$111	\$111	\$112	\$111	\$111	\$111	\$113	\$112	\$112
Payroll as % of Revenue	44%	43%	42%	43%	43%	44%	44%	44%	43%	42%	43%	43%	43%
Patient Supplies per Patient Day	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25
Patient Supplies	\$287,801	\$269,950	\$291,669	\$285,454	\$295,623	\$282,323	\$287,838	\$287,821	\$282,290	\$297,052	\$289,829	\$300,077	\$3,458,328
Normalized EBITDA per Patient Day	\$19.4	\$20.3	\$26.8	\$22.7	\$23.8	\$18.1	\$16.7	\$17.9	\$20.3	\$26.4	\$23.9	\$26.2	\$21.9

Pt Days/Rate Budget		Pt Days/Rate Budget											2021	Year
		Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	2021
Patient Days														
Private		1,178	1,036	1,178	1,170	1,209	1,140	1,178	1,178	1,170	1,209	1,200	1,240	14,086
Medicare		2,232	2,072	2,294	2,190	2,170	2,100	2,108	2,139	2,130	2,263	2,250	2,294	26,242
Medicaid		7,595	6,916	7,688	7,470	7,750	7,530	7,781	7,781	7,530	7,812	7,590	7,843	91,286
Managed Care		775	700	806	750	744	720	682	682	750	806	720	806	8,941
TOTAL		11,780	10,724	11,966	11,580	11,873	11,490	11,749	11,780	11,580	12,090	11,760	12,183	140,555
Average Daily Census														
TOTAL ADC		380	383	386	386	383	383	379	380	386	390	392	393	385
Medicare ADC		72	74	74	73	70	70	68	69	71	73	75	74	72
Managed Care ADC		25.0	25.0	26.0	25.0	24.0	24.0	22.0	22.0	25.0	26.0	24.0	26.0	24.5
Total Skilled ADC		97	99	100	98	94	94	90	91	99	99	99	100	96
% Skilled		26%	26%	26%	25%	25%	25%	24%	24%	25%	25%	25%	25%	25%
SUMMARY		2021												
Revenue														
Revenue by Payor		Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	2021
Private Pay		\$199,640	\$175,280	\$199,640	\$198,600	\$205,220	\$193,200	\$199,640	\$199,640	\$198,600	\$205,220	\$204,000	\$210,800	\$2,389,480
Medicare Part A		\$1,258,600	\$1,168,020	\$1,294,250	\$1,235,700	\$1,224,345	\$1,184,250	\$1,189,625	\$1,207,605	\$1,202,000	\$1,277,510	\$1,269,900	\$1,294,250	\$14,806,755
Medicaid		\$1,073,375	\$976,780	\$1,085,930	\$1,055,700	\$1,095,385	\$1,063,950	\$1,099,415	\$1,099,415	\$1,062,950	\$1,103,910	\$1,072,650	\$1,108,405	\$12,898,865
Managed Care		\$274,350	\$247,800	\$285,200	\$265,500	\$262,570	\$254,100	\$240,870	\$241,490	\$266,000	\$285,820	\$255,600	\$285,200	\$3,164,600
Medicare Part B		\$117,800	\$107,240	\$119,660	\$115,800	\$118,730	\$114,900	\$117,490	\$117,800	\$115,000	\$120,900	\$117,600	\$121,830	\$1,405,550
Other Income														
TOTAL Revenue by Payor		\$2,923,765	\$2,675,120	\$2,984,680	\$2,871,300	\$2,906,250	\$2,810,400	\$2,847,040	\$2,865,950	\$2,747,150	\$2,993,360	\$2,919,750	\$3,020,485	\$34,665,250
TOTAL Revenue - RH Facilities + RH, LLC		\$3,055,334	\$2,795,500	\$3,118,991	\$3,000,509	\$3,037,031	\$2,936,868	\$2,975,157	\$2,994,918	\$2,775,172	\$3,128,061	\$3,051,139	\$3,156,407	\$36,225,186
Expenses														
Payroll Including Tax & Benefits		\$1,335,420	\$1,217,185	\$1,307,942	\$1,285,140	\$1,312,955	\$1,268,294	\$1,309,950	\$1,306,641	\$1,333,458	\$1,328,766	\$1,321,469	\$1,363,820	\$15,638,759
Contract Labor/Services		\$324,400	\$296,661	\$328,952	\$318,898	\$326,436	\$316,199	\$323,175	\$323,914	\$338,705	\$332,097	\$323,449	\$334,500	\$3,867,481
Rent		\$364,006	\$363,647	\$365,343	\$367,309	\$367,429	\$368,966	\$369,325	\$369,205	\$370,911	\$371,151	\$370,911	\$371,031	\$4,420,979
Nursing & Medical Supplies		\$82,272	\$74,782	\$83,494	\$80,871	\$82,867	\$80,135	\$82,007	\$82,179	\$83,005	\$84,438	\$82,168	\$85,078	\$981,166
Dietary		\$71,287	\$64,891	\$72,424	\$70,130	\$71,880	\$69,546	\$71,150	\$71,328	\$69,037	\$73,226	\$71,246	\$73,799	\$851,043

	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	2021
Other Expense - Fixed	\$57,678	\$57,557	\$57,597	\$57,637	\$57,678	\$57,557	\$57,678	\$57,637	\$57,597	\$57,678	\$57,597	\$57,637	\$691,837
Office Supplies	\$6,534	\$5,897	\$6,507	\$6,371	\$6,553	\$6,227	\$6,491	\$6,455	\$6,314	\$6,646	\$6,395	\$6,637	\$77,026
Travel & Meals	\$4,954	\$4,477	\$4,938	\$4,844	\$4,972	\$4,719	\$4,931	\$4,904	\$4,798	\$5,051	\$4,866	\$5,050	\$58,505
Marketing	\$2,996	\$2,734	\$3,045	\$2,959	\$3,031	\$2,924	\$3,006	\$3,011	\$2,955	\$3,089	\$3,003	\$3,114	\$35,868
Lab & Radiology	\$15,563	\$14,207	\$15,785	\$15,203	\$15,587	\$15,092	\$15,399	\$15,463	\$15,159	\$15,829	\$15,383	\$15,959	\$184,630
Housekeeping/Laundry Supplies	\$11,724	\$10,661	\$11,874	\$11,518	\$11,820	\$11,404	\$11,701	\$11,715	\$11,503	\$12,027	\$11,675	\$12,100	\$139,721
Transportation	\$14,625	\$13,227	\$14,750	\$14,276	\$14,585	\$14,060	\$14,413	\$14,425	\$14,239	\$14,869	\$14,485	\$14,979	\$172,934
Bad Debt	\$64,323	\$58,853	\$65,663	\$63,169	\$63,938	\$61,829	\$62,635	\$63,051	\$62,637	\$65,854	\$64,235	\$66,451	\$762,649
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$440,027
TOTAL Expenses	\$2,853,362	\$2,647,511	\$2,829,516	\$2,781,014	\$2,828,788	\$2,759,747	\$2,821,014	\$2,820,337	\$2,782,994	\$2,866,061	\$2,833,585	\$2,909,767	\$33,738,311
Normalized Expenses PPD	\$242	\$247	\$236	\$240	\$238	\$240	\$240	\$239	\$240	\$237	\$241	\$239	\$240
Net Income/Loss	\$201,973	\$147,989	\$289,475	\$219,495	\$208,243	\$177,121	\$154,143	\$174,581	\$192,777	\$262,000	\$217,553	\$246,640	\$2,486,875
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$440,027
Depreciation & Amortization	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,781	\$14,148	\$13,781	\$13,965	\$167,073
EBITDA	\$252,822	\$198,136	\$339,855	\$270,110	\$259,093	\$227,267	\$204,992	\$225,196	\$242,558	\$312,849	\$267,934	\$297,255	\$3,093,974
BK Bank Fees													
BK Committee Fees 1698													
BK Legal Fees 1576													
United States Trustee Program 1662													
Normalized EBITDA	\$252,822	\$198,136	\$339,855	\$270,110	\$259,093	\$227,267	\$204,992	\$225,196	\$242,558	\$312,849	\$267,934	\$297,255	\$3,093,974
Pre-paid Expense Projection	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$146,763
Non-cash Expense Line Items	\$78,471	\$72,451	\$79,444	\$77,133	\$78,085	\$75,427	\$76,783	\$77,016	\$75,419	\$80,002	\$78,016	\$80,415	\$929,721
Cash Need	\$2,762,661	\$2,562,830	\$2,737,841	\$2,691,650	\$2,738,472	\$2,672,090	\$2,732,001	\$2,731,091	\$2,693,345	\$2,773,829	\$2,743,339	\$2,817,122	\$32,661,827
Cash Need PPD	\$235	\$239	\$229	\$232	\$231	\$233	\$233	\$232	\$233	\$229	\$233	\$231	\$232
% of Revenue Cash Collected	\$3,047,543	\$2,967,621	\$2,715,247	\$3,029,450	\$2,914,370	\$2,949,844	\$2,852,556	\$2,889,746	\$2,889,339	\$2,889,857	\$3,038,260	\$2,963,546	
Net Cash Available	\$1,687,591	\$2,003,164	\$1,891,352	\$2,139,933	\$2,226,612	\$2,415,148	\$2,446,485	\$2,515,921	\$2,449,996	\$2,668,106	\$2,873,808	\$2,931,014	
BK Payment Plan	\$87,567	\$87,567	\$87,567	\$87,567	\$87,567	\$87,567	\$87,567	\$87,567	\$87,567	\$87,567	\$87,567	\$87,567	\$1,050,808
Net Difference	\$1,598,373	\$1,913,946	\$1,802,133	\$2,050,715	\$2,137,394	\$2,325,929	\$2,357,266	\$2,426,702	\$2,552,078	\$2,578,887	\$2,784,590	\$2,841,796	
Normalized EBITDAR	\$616,828	\$561,782	\$705,199	\$637,419	\$626,521	\$596,233	\$574,317	\$594,401	\$613,569	\$684,000	\$638,845	\$668,286	\$7,514,953
METRIC TRENDS	2021												
	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	2021
Variable Expenses	\$1,936,499	\$1,760,970	\$1,933,668	\$1,876,891	\$1,916,995	\$1,861,625	\$1,903,247	\$1,908,314	\$1,917,665	\$1,950,374	\$1,931,555	\$1,997,800	\$22,853,942
Fixed Expenses	\$916,862	\$886,541	\$895,847	\$904,123	\$911,793	\$898,122	\$917,766	\$912,023	\$907,329	\$915,687	\$902,030	\$911,967	\$10,884,369
Variable Expenses PPD	\$164	\$164	\$162	\$162	\$161	\$162	\$162	\$162	\$161	\$161	\$164	\$164	\$163
Payroll per Patient Day	\$113	\$114	\$109	\$111	\$111	\$110	\$111	\$111	\$111	\$110	\$112	\$112	\$111
Payroll as % of Revenue	44%	44%	42%	43%	43%	43%	44%	44%	43%	42%	43%	43%	43%
Patient Supplies per Patient Day	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25
Patient Supplies	\$294,955	\$268,229	\$299,248	\$289,613	\$296,812	\$287,045	\$293,646	\$294,325	\$289,990	\$302,266	\$294,046	\$304,548	\$3,514,221
Normalized EBITDA per Patient Day	\$21.5	\$18.5	\$28.4	\$23.3	\$21.8	\$19.8	\$17.4	\$19.1	\$21.5	\$25.9	\$22.8	\$24.4	\$22.0

Pt Days/Rate Budget	Pt Days/Rate Budget												2022	Year
Patient Days	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	2022	
	Private	1,240	1,120	1,240	1,200	1,240	1,170	1,209	1,209	1,200	1,240	1,230	1,271	14,569
	Medicare	2,294	2,100	2,294	2,160	2,201	2,100	2,170	2,139	2,160	2,294	2,280	2,325	26,517
	Medicaid	7,688	6,944	7,719	7,530	7,812	7,560	7,812	7,812	7,530	7,843	7,620	7,905	91,775
	Managed Care	837	728	868	840	930	780	682	682	750	837	840	899	9,673
TOTAL	12,059	10,892	12,121	11,730	12,183	11,610	11,873	11,842	11,640	12,214	11,970	12,400	142,534	
Average Daily Census														
TOTAL ADC	389	389	391	391	393	387	383	382	388	394	399	400	391	
Medicare ADC	74	75	74	72	71	70	70	69	72	74	76	75	73	
Managed Care ADC	27.0	26.0	28.0	28.0	30.0	26.0	22.0	22.0	25.0	27.0	28.0	29.0	26.5	
Total Skilled ADC	101	101	102	100	101	96	92	91	99	101	104	104	99	
% Skilled	26%	26%	26%	26%	26%	25%	24%	24%	25%	26%	26%	26%	25%	
SUMMARY	2022													
Revenue														
Revenue by Payor	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	2022	
Private Pay	\$210,800	\$190,400	\$210,800	\$204,000	\$210,800	\$198,600	\$205,220	\$205,220	\$204,000	\$210,800	\$209,400	\$216,380	\$2,476,420	
Medicare Part A	\$1,294,250	\$1,185,100	\$1,294,250	\$1,218,450	\$1,241,085	\$1,184,250	\$1,224,190	\$1,207,605	\$1,218,000	\$1,294,250	\$1,286,100	\$1,310,990	\$14,959,420	
Medicaid	\$1,086,395	\$981,260	\$1,090,890	\$1,064,400	\$1,104,375	\$1,068,750	\$1,104,375	\$1,104,375	\$1,068,400	\$1,108,870	\$1,077,450	\$1,117,860	\$12,973,400	
Managed Care	\$298,220	\$259,000	\$307,830	\$297,900	\$328,910	\$276,000	\$240,870	\$241,490	\$266,000	\$298,220	\$298,500	\$319,300	\$3,432,340	
Medicare Part B	\$120,590	\$108,920	\$121,210	\$117,300	\$121,830	\$116,100	\$118,730	\$118,420	\$116,000	\$122,140	\$119,700	\$124,000	\$1,425,340	
Other Income														
TOTAL Revenue by Payor	\$3,010,255	\$2,724,680	\$3,024,980	\$2,902,050	\$3,007,000	\$2,843,700	\$2,893,385	\$2,877,110	\$2,899,900	\$3,034,280	\$2,991,150	\$3,088,530	\$35,266,920	
TOTAL Revenue - RH Facilities + RH, LLC	\$3,160,768	\$2,860,914	\$3,176,229	\$3,047,153	\$3,157,350	\$2,985,885	\$3,038,054	\$3,020,966	\$3,039,990	\$3,185,994	\$3,140,708	\$3,242,957	\$37,030,266	
Expenses														
Payroll Including Tax & Benefits	\$1,365,543	\$1,228,619	\$1,317,870	\$1,294,876	\$1,334,259	\$1,275,665	\$1,317,980	\$1,303,844	\$1,339,123	\$1,336,653	\$1,336,249	\$1,379,303	\$15,774,943	
Contract Labor/Services	\$331,866	\$301,344	\$333,532	\$323,368	\$335,174	\$319,869	\$326,849	\$326,035	\$300,957	\$335,782	\$329,410	\$340,660	\$3,924,619	
Rent	\$371,151	\$370,792	\$372,520	\$374,522	\$374,642	\$376,217	\$376,576	\$376,457	\$378,199	\$378,439	\$378,199	\$378,319	\$4,507,412	
Nursing & Medical Supplies	\$84,668	\$76,578	\$85,192	\$82,402	\$85,561	\$81,557	\$83,411	\$83,175	\$83,855	\$85,852	\$84,201	\$87,184	\$1,001,567	
Dietary	\$72,997	\$65,967	\$73,407	\$71,059	\$73,807	\$70,324	\$71,939	\$71,738	\$69,119	\$74,015	\$72,543	\$75,139	\$863,454	
Pharmaceuticals	\$101,865	\$92,041	\$102,420	\$99,016	\$102,796	\$97,977	\$100,142	\$99,903	\$98,088	\$103,047	\$101,056	\$104,664	\$1,203,134	
Utilities, Phone, & Cable	\$87,621	\$76,154	\$77,599	\$77,744	\$79,129	\$82,416	\$83,206	\$83,748	\$80,133	\$79,301	\$78,214	\$81,866	\$970,931	
Repairs & Maintenance	\$23,701	\$22,556	\$23,619	\$23,362	\$23,798	\$23,146	\$23,557	\$23,464	\$23,088	\$23,836	\$23,507	\$23,922	\$281,763	
Consulting Services	\$28,774	\$27,824	\$28,813	\$28,506	\$28,873	\$28,399	\$28,625	\$28,595	\$28,188	\$28,898	\$28,692	\$29,042	\$343,562	
Professional Services	\$16,870	\$16,820	\$16,837	\$16,853	\$16,870	\$16,820	\$16,870	\$16,853	\$16,837	\$16,870	\$16,837	\$16,853	\$202,235	
Management Fees	\$150,513	\$136,234	\$151,249	\$145,103	\$150,350	\$142,185	\$144,669	\$143,856	\$143,000	\$151,714	\$149,558	\$154,427	\$1,763,470	
Insurance - Commercial	\$46,035	\$45,954	\$45,981	\$46,008	\$46,035	\$45,954	\$46,035	\$46,008	\$45,951	\$46,035	\$45,981	\$46,008	\$552,180	
Depreciation & Amortization	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,951	\$14,148	\$13,781	\$13,965	\$167,062	
Other Expense - Variable	\$13,171	\$12,741	\$13,014	\$13,038	\$13,190	\$12,848	\$13,137	\$13,051	\$12,934	\$13,189	\$12,985	\$13,135	\$156,471	

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	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	2022
Other Expense - Fixed	\$57,678	\$57,557	\$57,597	\$57,637	\$57,678	\$57,557	\$57,678	\$57,637	\$57,597	\$57,678	\$57,597	\$57,637	\$691,766
Office Supplies	\$6,649	\$5,965	\$6,578	\$6,443	\$6,695	\$6,281	\$6,544	\$6,484	\$6,340	\$6,700	\$6,493	\$6,739	\$77,911
Travel & Meals	\$5,047	\$4,534	\$5,004	\$4,913	\$5,107	\$4,777	\$4,984	\$4,937	\$4,824	\$5,104	\$4,947	\$5,134	\$59,311
Marketing	\$3,074	\$2,774	\$3,085	\$3,004	\$3,124	\$2,960	\$3,043	\$3,030	\$2,973	\$3,127	\$3,054	\$3,166	\$36,414
Lab & Radiology	\$15,887	\$14,295	\$15,945	\$15,436	\$16,024	\$15,213	\$15,532	\$15,521	\$15,224	\$15,962	\$15,632	\$16,216	\$186,889
Housekeeping/Laundry Supplies	\$11,995	\$10,818	\$12,018	\$11,659	\$12,113	\$11,514	\$11,817	\$11,770	\$11,560	\$12,144	\$11,873	\$12,305	\$141,586
Transportation	\$13,955	\$12,672	\$14,110	\$13,624	\$14,120	\$13,414	\$13,708	\$13,678	\$13,443	\$14,136	\$13,912	\$14,387	\$165,158
Bad Debt	\$66,226	\$59,943	\$66,550	\$63,845	\$66,154	\$62,561	\$63,654	\$63,296	\$63,136	\$66,754	\$65,805	\$67,948	\$775,927
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,939
TOTAL Expenses	\$2,926,133	\$2,692,327	\$2,873,321	\$2,823,033	\$2,896,349	\$2,797,800	\$2,860,806	\$2,843,695	\$2,812,689	\$2,906,085	\$2,887,125	\$2,964,669	\$34,287,703
Normalized Expenses PPD	\$243	\$247	\$237	\$241	\$238	\$241	\$241	\$240	\$242	\$238	\$241	\$239	\$241
Net Income/Loss	\$234,634	\$168,587	\$302,908	\$224,120	\$261,001	\$188,085	\$177,248	\$177,270	\$200,001	\$279,909	\$253,582	\$278,288	\$2,742,563
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,939
Depreciation & Amortization	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,781	\$14,148	\$13,781	\$13,965	\$167,062
EBITDA	\$285,483	\$218,733	\$353,288	\$274,734	\$311,850	\$238,231	\$228,097	\$227,885	\$250,281	\$330,759	\$303,963	\$328,902	\$3,349,563
BK Bank Fees													
BK Committee Fees 1698													
BK Legal Fees 1576													
United States Trustee Program 1662													
Normalized EBITDA	\$285,483	\$218,733	\$353,288	\$274,734	\$311,850	\$238,231	\$228,097	\$227,885	\$250,281	\$330,759	\$303,963	\$328,902	\$3,349,563
Pre-paid Expense Projection	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$146,763
Non-cash Expense Line Items	\$80,373	\$73,541	\$80,331	\$77,810	\$80,302	\$76,160	\$77,802	\$77,261	\$91,917	\$80,902	\$79,587	\$81,912	\$942,988
Cash Need	\$2,833,530	\$2,606,556	\$2,780,760	\$2,732,993	\$2,803,817	\$2,709,410	\$2,770,774	\$2,754,204	\$2,725,442	\$2,812,952	\$2,795,308	\$2,870,526	\$33,197,952
Cash Need PPD	\$235	\$239	\$229	\$233	\$230	\$233	\$233	\$233	\$234	\$230	\$234	\$231	\$233
% of Revenue Cash Collected	\$3,065,792	\$3,070,460	\$2,779,174	\$3,085,480	\$2,960,091	\$3,067,140	\$2,900,574	\$2,951,253	\$2,933,552	\$2,927,196	\$3,094,966	\$3,050,973	
Net Cash Available	\$3,074,059	\$3,450,657	\$3,361,764	\$3,626,945	\$3,695,913	\$3,966,337	\$4,008,831	\$4,118,573	\$4,243,778	\$4,269,315	\$4,481,666	\$4,574,807	
BK Payment Plan	\$84,829	\$84,829	\$84,829	\$84,829	\$84,829	\$84,829	\$84,829	\$84,829	\$84,829	\$84,829	\$84,829	\$84,829	\$1,017,953
Net Difference	\$2,986,752	\$3,363,350	\$3,274,458	\$3,539,639	\$3,608,607	\$3,879,030	\$3,921,525	\$4,031,267	\$4,155,071	\$4,182,009	\$4,394,360	\$4,487,501	
Normalized EBITDAR	\$656,634	\$589,524	\$725,808	\$649,257	\$686,492	\$614,448	\$604,674	\$604,342	\$629,181	\$709,197	\$682,162	\$707,222	\$7,856,975
METRIC TRENDS	2022												
	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	2022
Variable Expenses	\$1,998,616	\$1,795,590	\$1,967,093	\$1,908,340	\$1,973,833	\$1,889,375	\$1,932,279	\$1,921,064	\$1,894,667	\$1,979,600	\$1,974,602	\$2,042,057	\$23,277,677
Fixed Expenses	\$927,517	\$896,738	\$906,228	\$914,693	\$922,516	\$908,425	\$928,527	\$922,631	\$917,222	\$926,485	\$912,523	\$922,612	\$11,010,027
Variable Expenses PPD	\$166	\$165	\$162	\$163	\$162	\$163	\$163	\$162	\$161	\$162	\$165	\$165	\$163
Payroll per Patient Day	\$113	\$113	\$109	\$110	\$110	\$110	\$111	\$110	\$110	\$109	\$112	\$111	\$111
Payroll as % of Revenue	43%	43%	41%	42%	42%	43%	43%	43%	43%	42%	43%	43%	43%
Patient Supplies per Patient Day	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25
Patient Supplies	\$301,367	\$272,371	\$303,092	\$293,196	\$304,421	\$289,999	\$296,549	\$295,786	\$290,338	\$305,155	\$299,217	\$309,897	\$3,561,788
Normalized EBITDA per Patient Day	\$23.7	\$20.1	\$29.1	\$23.4	\$25.6	\$20.5	\$19.2	\$19.2	\$21.0	\$27.1	\$25.4	\$26.5	\$23.5

Pt Days/Rate Budget	Pt Days/Rate Budget												2023	Year
Patient Days	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	2023	
	Private	1,302	1,176	1,302	1,260	1,302	1,260	1,302	1,302	1,260	1,333	1,290	1,333	15,422
	Medicare	2,325	2,156	2,325	2,160	2,201	2,100	2,139	2,108	2,130	2,294	2,280	2,325	26,543
	Medicaid	7,874	7,140	7,936	7,680	7,967	7,740	7,998	7,936	7,710	8,091	7,830	8,184	94,086
	Managed Care	837	756	868	855	899	780	682	682	720	806	840	930	9,655
TOTAL	12,338	11,228	12,431	11,955	12,369	11,880	12,121	12,028	11,820	12,524	12,240	12,772	145,706	
Average Daily Census														
TOTAL ADC	398	401	401	399	399	396	391	388	394	404	408	412	399	
Medicare ADC	75	77	75	72	71	70	69	68	71	74	76	75	73	
Managed Care ADC	27.0	27.0	28.0	28.5	29.0	26.0	22.0	22.0	24.0	26.0	28.0	30.0	26.5	
Total Skilled ADC	102	104	103	101	100	96	91	90	99	100	104	105	99	
% Skilled	26%	26%	26%	25%	25%	24%	23%	23%	24%	25%	25%	25%	25%	
SUMMARY	2023													
Revenue														
Revenue by Payor	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	2023	
Private Pay	\$221,185	\$199,780	\$221,185	\$214,050	\$221,185	\$214,050	\$221,185	\$221,185	\$214,050	\$226,765	\$219,450	\$226,765	\$2,620,835	
Medicare Part A	\$1,310,990	\$1,215,340	\$1,310,990	\$1,218,450	\$1,241,085	\$1,183,650	\$1,206,830	\$1,190,245	\$1,202,000	\$1,294,250	\$1,286,100	\$1,310,990	\$14,971,020	
Medicaid	\$1,113,830	\$1,010,100	\$1,122,820	\$1,086,600	\$1,127,315	\$1,095,300	\$1,131,810	\$1,122,820	\$1,090,950	\$1,145,295	\$1,108,350	\$1,158,780	\$13,313,970	
Managed Care	\$296,980	\$268,240	\$307,830	\$303,150	\$318,680	\$276,000	\$240,870	\$241,490	\$256,000	\$284,270	\$298,500	\$329,530	\$3,421,740	
Medicare Part B	\$123,380	\$112,280	\$124,310	\$119,550	\$123,690	\$118,800	\$121,210	\$120,280	\$118,000	\$125,240	\$122,400	\$127,720	\$1,457,060	
Other Income														
TOTAL Revenue by Payor	\$3,066,365	\$2,805,740	\$3,087,135	\$2,941,800	\$3,031,955	\$2,887,800	\$2,921,905	\$2,896,020	\$2,831,500	\$3,075,820	\$3,034,800	\$3,153,785	\$35,784,625	
TOTAL Revenue - RH Facilities + RH, LLC	\$3,219,683	\$2,946,027	\$3,241,492	\$3,088,890	\$3,183,553	\$3,032,190	\$3,068,000	\$3,040,821	\$3,020,775	\$3,229,611	\$3,186,540	\$3,311,474	\$37,573,856	
Expenses														
Payroll Including Tax & Benefits	\$1,378,824	\$1,246,247	\$1,338,212	\$1,310,591	\$1,347,130	\$1,294,424	\$1,332,664	\$1,322,971	\$1,297,881	\$1,357,686	\$1,346,528	\$1,391,920	\$15,963,061	
Contract Labor/Services	\$339,212	\$310,021	\$341,443	\$329,190	\$339,894	\$326,864	\$333,284	\$330,900	\$335,625	\$343,788	\$336,397	\$350,185	\$4,006,461	
Rent	\$378,439	\$378,080	\$379,840	\$381,880	\$382,000	\$383,614	\$383,973	\$383,853	\$385,633	\$385,873	\$385,633	\$385,753	\$4,595,782	
Nursing & Medical Supplies	\$85,652	\$77,930	\$86,280	\$82,936	\$85,773	\$82,346	\$84,075	\$83,408	\$84,000	\$86,909	\$84,992	\$88,689	\$1,010,980	
Dietary	\$74,820	\$68,083	\$75,378	\$72,471	\$74,983	\$71,974	\$73,465	\$72,907	\$71,887	\$75,900	\$74,194	\$77,425	\$883,258	
Pharmaceuticals	\$103,644	\$94,305	\$104,409	\$100,440	\$103,846	\$99,817	\$101,814	\$101,003	\$99,184	\$105,275	\$102,926	\$107,360	\$1,224,062	
Utilities, Phone, & Cable	\$87,621	\$76,154	\$77,599	\$77,744	\$79,129	\$82,416	\$83,206	\$83,748	\$82,633	\$79,301	\$78,214	\$81,866	\$970,772	
Repairs & Maintenance	\$23,939	\$22,839	\$23,888	\$23,557	\$23,964	\$23,376	\$23,771	\$23,623	\$23,699	\$24,105	\$23,740	\$24,247	\$284,492	
Consulting Services	\$28,997	\$28,093	\$29,061	\$28,686	\$29,022	\$28,615	\$28,824	\$28,744	\$28,622	\$29,146	\$28,908	\$29,339	\$346,080	
Professional Services	\$16,870	\$16,820	\$16,837	\$16,853	\$16,870	\$16,820	\$16,870	\$16,853	\$16,837	\$16,870	\$16,837	\$16,853	\$202,226	
Management Fees	\$153,318	\$140,287	\$154,357	\$147,090	\$151,598	\$144,390	\$146,095	\$144,801	\$144,755	\$153,791	\$151,740	\$157,689	\$1,789,283	
Insurance - Commercial	\$46,035	\$45,954	\$45,981	\$46,008	\$46,035	\$45,954	\$46,035	\$46,008	\$45,971	\$46,035	\$45,981	\$46,008	\$552,145	
Depreciation & Amortization	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,971	\$14,148	\$13,781	\$13,965	\$167,054	
Other Expense - Variable	\$13,207	\$12,786	\$13,052	\$13,067	\$13,212	\$12,885	\$13,170	\$13,075	\$12,955	\$13,230	\$13,020	\$13,182	\$156,871	

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	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	2023
Other Expense - Fixed	\$57,678	\$57,557	\$57,597	\$57,637	\$57,678	\$57,557	\$57,678	\$57,637	\$57,597	\$57,678	\$57,597	\$57,637	\$691,715
Office Supplies	\$6,757	\$6,100	\$6,697	\$6,538	\$6,769	\$6,403	\$6,656	\$6,564	\$6,411	\$6,843	\$6,617	\$6,902	\$79,257
Travel & Meals	\$5,160	\$4,655	\$5,111	\$4,988	\$5,164	\$4,863	\$5,062	\$5,002	\$4,879	\$5,195	\$5,029	\$5,243	\$60,350
Marketing	\$3,158	\$2,869	\$3,172	\$3,056	\$3,167	\$3,017	\$3,093	\$3,073	\$3,015	\$3,182	\$3,105	\$3,241	\$37,148
Lab & Radiology	\$16,059	\$14,603	\$16,167	\$15,608	\$16,130	\$15,486	\$15,751	\$15,671	\$15,326	\$16,250	\$15,878	\$16,527	\$189,456
Housekeeping/Laundry Supplies	\$12,257	\$11,140	\$12,315	\$11,872	\$12,290	\$11,772	\$12,053	\$11,946	\$11,731	\$12,439	\$12,130	\$12,660	\$144,606
Transportation	\$14,414	\$13,089	\$14,492	\$13,949	\$14,369	\$13,775	\$14,068	\$13,966	\$13,684	\$14,570	\$14,297	\$14,881	\$169,552
Bad Debt	\$67,460	\$61,726	\$67,917	\$64,720	\$66,703	\$63,532	\$64,282	\$63,712	\$63,393	\$67,668	\$66,766	\$69,383	\$787,284
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,877
TOTAL Expenses	\$2,964,368	\$2,739,486	\$2,920,183	\$2,859,496	\$2,926,573	\$2,840,045	\$2,896,737	\$2,880,080	\$2,841,158	\$2,952,584	\$2,920,908	\$3,007,607	\$34,751,769
Normalized Expenses PPD	\$240	\$244	\$235	\$239	\$237	\$239	\$239	\$239	\$240	\$236	\$239	\$235	\$239
Net Income/Loss	\$255,315	\$206,541	\$321,308	\$229,394	\$256,979	\$192,145	\$171,263	\$160,741	\$184,117	\$277,027	\$265,632	\$303,868	\$2,822,087
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,877
Depreciation & Amortization	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,781	\$14,148	\$13,781	\$13,965	\$167,054
EBITDA	\$306,165	\$256,687	\$371,689	\$280,009	\$307,828	\$242,291	\$222,112	\$211,356	\$234,798	\$327,876	\$316,012	\$354,483	\$3,429,018
BK Bank Fees													
BK Committee Fees 1698													
BK Legal Fees 1576													
United States Trustee Program 1662													
Normalized EBITDA	\$306,165	\$256,687	\$371,689	\$280,009	\$307,828	\$242,291	\$222,112	\$211,356	\$234,798	\$327,876	\$316,012	\$354,483	\$3,429,018
Pre-paid Expense Projection	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$146,763
Non-cash Expense Line Items	\$81,608	\$75,324	\$81,698	\$78,684	\$80,851	\$77,130	\$78,430	\$77,677	\$77,174	\$81,816	\$80,547	\$83,348	\$954,338
Cash Need	\$2,870,530	\$2,651,931	\$2,826,255	\$2,768,582	\$2,833,492	\$2,750,685	\$2,806,077	\$2,790,173	\$2,757,533	\$2,858,538	\$2,828,131	\$2,912,028	\$33,650,668
Cash Need PPD	\$233	\$236	\$227	\$232	\$229	\$232	\$232	\$232	\$233	\$228	\$231	\$228	\$231
% of Revenue Cash Collected	\$3,150,301	\$3,127,692	\$2,861,855	\$3,148,878	\$3,000,636	\$3,092,594	\$2,945,556	\$2,980,343	\$2,955,740	\$2,939,130	\$3,137,336	\$3,095,496	
Net Cash Available	\$4,767,272	\$5,157,639	\$5,107,845	\$5,402,748	\$5,484,498	\$5,741,013	\$5,795,099	\$5,899,875	\$6,112,869	\$6,011,867	\$6,235,679	\$6,333,753	
BK Payment Plan	\$82,091	\$82,091	\$82,091	\$82,091	\$82,091	\$82,091	\$82,091	\$82,091	\$82,091	\$82,091	\$82,091	\$82,091	\$985,098
Net Difference	\$4,681,878	\$5,072,245	\$5,022,452	\$5,317,354	\$5,399,104	\$5,655,620	\$5,709,705	\$5,814,482	\$5,931,275	\$5,926,473	\$6,150,285	\$6,248,359	
Normalized EBITDAR	\$684,603	\$634,767	\$751,529	\$661,889	\$689,828	\$625,905	\$606,085	\$595,209	\$620,731	\$713,749	\$701,645	\$740,235	\$8,024,800
METRIC TRENDS	2023												
	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	2023
Variable Expenses	\$2,025,948	\$1,832,317	\$2,003,334	\$1,933,987	\$1,993,084	\$1,921,080	\$1,957,198	\$1,946,595	\$1,912,702	\$2,015,050	\$1,997,651	\$2,074,103	\$23,612,832
Fixed Expenses	\$938,420	\$907,169	\$916,849	\$925,509	\$933,489	\$918,965	\$939,539	\$933,486	\$928,456	\$937,534	\$923,257	\$933,503	\$11,138,937
Variable Expenses PPD	\$164	\$163	\$161	\$162	\$161	\$162	\$161	\$162	\$161	\$161	\$163	\$162	\$162
Payroll per Patient Day	\$112	\$111	\$108	\$110	\$109	\$109	\$110	\$110	\$110	\$108	\$110	\$109	\$110
Payroll as % of Revenue	43%	42%	41%	42%	42%	43%	43%	44%	43%	42%	42%	42%	42%
Patient Supplies per Patient Day	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25
Patient Supplies	\$306,845	\$279,150	\$309,040	\$297,277	\$307,390	\$295,170	\$301,227	\$298,900	\$293,111	\$311,344	\$304,416	\$317,543	\$3,621,913
Normalized EBITDA per Patient Day	\$24.8	\$22.9	\$29.9	\$23.4	\$24.9	\$20.4	\$18.3	\$17.6	\$19.0	\$26.2	\$25.8	\$27.8	\$23.5

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Pt Days/Rate Budget		Pt Days/Rate Budget											2024	Year
		Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	2024
Patient Days														
Private		1,333	1,247	1,333	1,290	1,333	1,290	1,333	1,333	1,290	1,333	1,290	1,333	15,738
Medicare		2,325	2,233	2,325	2,160	2,201	2,070	2,170	2,139	2,160	2,325	2,310	2,356	26,774
Medicaid		8,308	7,772	8,308	8,010	8,339	7,980	8,246	8,246	8,070	8,432	8,160	8,463	98,334
Managed Care		899	841	899	855	868	810	713	713	810	930	930	992	10,260
TOTAL		12,865	12,093	12,865	12,315	12,741	12,150	12,462	12,431	12,330	13,020	12,690	13,144	151,106
Average Daily Census														
TOTAL ADC		415	417	415	411	411	405	402	401	411	420	423	424	414
Medicare ADC		75	77	75	72	71	69	70	69	72	75	77	76	73
Managed Care ADC		29.0	29.0	29.0	28.5	28.0	27.0	23.0	23.0	27.0	30.0	31.0	32.0	28.1
Total Skilled ADC		104	106	104	101	99	96	93	92	99	105	108	108	101
% Skilled		25%	25%	25%	24%	24%	24%	23%	23%	24%	25%	26%	25%	25%
SUMMARY		2024												
Revenue														
Revenue by Payor		Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	2024
Private Pay		\$226,765	\$212,135	\$226,765	\$219,450	\$226,765	\$219,450	\$226,765	\$226,765	\$219,450	\$227,540	\$220,200	\$227,540	\$2,679,590
Medicare Part A		\$1,310,990	\$1,259,325	\$1,310,990	\$1,218,450	\$1,241,085	\$1,167,450	\$1,224,190	\$1,207,605	\$1,218,000	\$1,310,990	\$1,302,300	\$1,327,730	\$15,100,005
Medicaid		\$1,176,760	\$1,100,840	\$1,176,760	\$1,134,450	\$1,181,255	\$1,130,100	\$1,167,770	\$1,167,770	\$1,143,150	\$1,194,740	\$1,156,200	\$1,199,235	\$13,929,030
Managed Care		\$318,680	\$298,120	\$318,680	\$303,150	\$307,830	\$286,500	\$251,720	\$252,340	\$286,000	\$327,980	\$328,800	\$350,610	\$3,630,910
Medicare Part B		\$128,650	\$120,930	\$128,650	\$123,150	\$127,410	\$121,500	\$124,620	\$124,310	\$123,000	\$130,200	\$126,900	\$131,440	\$1,511,060
Other Income														
TOTAL Revenue by Payor		\$3,161,845	\$2,991,350	\$3,161,845	\$2,998,650	\$3,084,345	\$2,925,000	\$2,995,065	\$2,978,790	\$2,991,200	\$3,191,450	\$3,134,400	\$3,236,555	\$36,850,595
TOTAL Revenue - RH Facilities + RH, LLC		\$3,335,746	\$3,155,874	\$3,335,746	\$3,163,576	\$3,253,984	\$3,085,875	\$3,159,794	\$3,142,623	\$3,155,222	\$3,366,980	\$3,306,792	\$3,414,566	\$38,877,378
Expenses														
Payroll Including Tax & Benefits		\$1,403,502	\$1,306,715	\$1,368,104	\$1,334,520	\$1,371,948	\$1,311,338	\$1,351,752	\$1,343,578	\$1,336,139	\$1,392,298	\$1,366,498	\$1,405,222	\$16,286,279
Contract Labor/Services		\$352,244	\$331,925	\$352,113	\$338,176	\$349,172	\$333,569	\$341,791	\$340,978	\$338,948	\$356,468	\$347,933	\$359,630	\$4,142,281
Rent		\$385,873	\$385,513	\$387,306	\$389,385	\$389,505	\$391,158	\$391,517	\$391,397	\$393,215	\$393,455	\$393,215	\$393,335	\$4,685,635
Nursing & Medical Supplies		\$88,981	\$83,663	\$89,002	\$85,195	\$88,146	\$83,980	\$86,160	\$85,924	\$87,817	\$90,052	\$87,805	\$90,928	\$1,045,121
Dietary		\$78,093	\$73,409	\$78,114	\$74,774	\$77,363	\$73,758	\$75,665	\$75,465	\$74,683	\$79,023	\$77,022	\$79,796	\$917,335
Pharmaceuticals		\$107,604	\$101,150	\$107,560	\$103,052	\$106,590	\$101,602	\$104,187	\$103,948	\$103,557	\$108,999	\$106,296	\$109,995	\$1,264,140
Utilities, Phone, & Cable		\$87,621	\$76,154	\$77,599	\$77,744	\$79,129	\$82,416	\$83,206	\$83,748	\$83,133	\$79,301	\$78,214	\$81,866	\$970,600
Repairs & Maintenance		\$24,074	\$23,268	\$23,948	\$23,570	\$23,980	\$23,314	\$23,761	\$23,668	\$23,155	\$24,196	\$23,798	\$24,232	\$285,360
Consulting Services		\$29,419	\$28,785	\$29,408	\$28,974	\$29,320	\$28,831	\$29,097	\$29,066	\$28,000	\$29,543	\$29,268	\$29,637	\$350,370
Professional Services		\$16,870	\$16,820	\$16,837	\$16,853	\$16,870	\$16,820	\$16,870	\$16,853	\$16,837	\$16,870	\$16,837	\$16,853	\$202,211
Management Fees		\$173,901	\$164,524	\$173,901	\$164,926	\$169,639	\$160,875	\$164,729	\$163,833	\$164,022	\$175,530	\$172,392	\$178,011	\$2,026,791
Insurance - Commercial		\$46,035	\$45,954	\$45,981	\$46,008	\$46,035	\$45,954	\$46,035	\$46,008	\$45,971	\$46,035	\$45,981	\$46,008	\$552,092
Depreciation & Amortization		\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,971	\$14,148	\$13,781	\$13,965	\$167,042
Other Expense - Variable		\$13,272	\$12,903	\$13,104	\$13,107	\$13,252	\$12,913	\$13,209	\$13,122	\$13,021	\$13,295	\$13,081	\$13,230	\$157,526

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	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	2024
Other Expense - Fixed	\$57,678	\$57,557	\$57,597	\$57,637	\$57,678	\$57,557	\$57,678	\$57,637	\$57,597	\$57,678	\$57,597	\$57,637	\$691,638
Office Supplies	\$6,964	\$6,463	\$6,859	\$6,665	\$6,902	\$6,484	\$6,770	\$6,710	\$6,615	\$7,037	\$6,795	\$7,038	\$81,303
Travel & Meals	\$5,317	\$4,932	\$5,244	\$5,101	\$5,276	\$4,957	\$5,176	\$5,129	\$5,048	\$5,368	\$5,186	\$5,376	\$62,111
Marketing	\$3,291	\$3,084	\$3,290	\$3,158	\$3,266	\$3,110	\$3,201	\$3,188	\$3,150	\$3,325	\$3,234	\$3,358	\$38,656
Lab & Radiology	\$16,488	\$15,467	\$16,464	\$15,801	\$16,300	\$15,579	\$15,945	\$15,934	\$15,754	\$16,687	\$16,290	\$16,828	\$193,536
Housekeeping/Laundry Supplies	\$12,768	\$11,975	\$12,734	\$12,220	\$12,648	\$12,032	\$12,383	\$12,336	\$12,221	\$12,917	\$12,563	\$13,020	\$149,816
Transportation	\$13,682	\$12,851	\$13,667	\$13,125	\$13,532	\$12,856	\$13,169	\$13,149	\$13,063	\$13,852	\$13,572	\$13,973	\$160,489
Bad Debt	\$67,918	\$64,240	\$67,928	\$64,435	\$66,271	\$62,835	\$64,348	\$63,990	\$64,241	\$68,538	\$67,327	\$69,530	\$791,605
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,782
TOTAL Expenses	\$3,042,444	\$2,877,500	\$2,997,141	\$2,925,042	\$2,993,670	\$2,892,085	\$2,957,498	\$2,946,277	\$2,929,548	\$3,041,315	\$2,991,284	\$3,066,118	\$35,661,719
Normalized Expenses PPD	\$236	\$238	\$233	\$238	\$235	\$238	\$237	\$237	\$238	\$234	\$236	\$233	\$236
Net Income/Loss	\$293,303	\$278,374	\$338,605	\$238,534	\$260,314	\$193,790	\$202,295	\$196,346	\$226,873	\$325,665	\$315,508	\$348,447	\$3,215,659
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,782
Depreciation & Amortization	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,781	\$14,148	\$13,781	\$13,965	\$167,042
EBITDA	\$344,152	\$328,520	\$388,986	\$289,149	\$311,163	\$243,936	\$253,145	\$246,961	\$276,954	\$376,514	\$365,888	\$399,062	\$3,822,483
BK Bank Fees													
BK Committee Fees 1698													
BK Legal Fees 1576													
United States Trustee Program 1662													
Normalized EBITDA	\$344,152	\$328,520	\$388,986	\$289,149	\$311,163	\$243,936	\$253,145	\$246,961	\$276,954	\$376,514	\$365,888	\$399,062	\$3,822,483
Pre-paid Expense Projection	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$146,763
Non-cash Expense Line Items	\$82,066	\$77,838	\$81,709	\$78,400	\$80,419	\$76,433	\$78,496	\$77,955	\$81,022	\$82,685	\$81,109	\$83,495	\$958,647
Cash Need	\$2,948,148	\$2,787,432	\$2,903,202	\$2,834,411	\$2,901,021	\$2,803,421	\$2,866,772	\$2,856,092	\$2,833,296	\$2,946,399	\$2,897,945	\$2,970,393	\$34,556,309
Cash Need PPD	\$229	\$230	\$226	\$230	\$228	\$231	\$230	\$230	\$230	\$226	\$228	\$226	\$229
% of Revenue Cash Collected	\$3,216,861	\$3,240,891	\$3,066,134	\$3,240,891	\$3,073,616	\$3,161,454	\$2,998,125	\$3,069,942	\$3,055,260	\$3,066,083	\$3,271,236	\$3,212,760	
Net Cash Available	\$6,517,072	\$6,887,050	\$6,966,501	\$7,289,500	\$7,378,614	\$7,653,164	\$7,701,036	\$7,831,404	\$7,968,887	\$7,998,089	\$8,287,899	\$8,446,784	
BK Payment Plan	\$79,354	\$79,354	\$79,354	\$79,354	\$79,354	\$79,354	\$79,354	\$79,354	\$79,354	\$79,354	\$79,354	\$79,354	\$952,242
Net Difference	\$6,433,591	\$6,803,569	\$6,883,020	\$7,206,018	\$7,295,132	\$7,569,683	\$7,617,555	\$7,747,923	\$7,878,406	\$7,914,608	\$8,204,418	\$8,363,303	
Normalized EBITDAR	\$730,024	\$714,034	\$776,292	\$678,534	\$700,668	\$635,094	\$644,662	\$638,358	\$669,669	\$769,969	\$759,104	\$792,397	\$8,508,118
METRIC TRENDS	2024												
	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	2024
Variable Expenses	\$2,092,867	\$1,959,660	\$2,069,426	\$1,988,466	\$2,048,953	\$1,962,338	\$2,006,692	\$2,001,686	\$1,990,110	\$2,092,475	\$2,057,045	\$2,121,471	\$24,391,341
Fixed Expenses	\$949,577	\$917,841	\$927,715	\$936,575	\$944,717	\$929,747	\$950,807	\$944,592	\$938,238	\$948,839	\$934,239	\$944,647	\$11,270,378
Variable Expenses PPD	\$163	\$162	\$161	\$161	\$161	\$162	\$161	\$161	\$161	\$161	\$162	\$161	\$161
Payroll per Patient Day	\$109	\$108	\$106	\$108	\$108	\$108	\$108	\$108	\$108	\$107	\$108	\$107	\$108
Payroll as % of Revenue	42%	41%	41%	42%	42%	42%	43%	43%	42%	41%	41%	41%	42%
Patient Supplies per Patient Day	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25
Patient Supplies	\$317,615	\$298,514	\$317,542	\$304,167	\$314,579	\$299,806	\$307,508	\$306,755	\$304,434	\$321,530	\$313,548	\$324,539	\$3,730,437
Normalized EBITDA per Patient Day	\$26.8	\$27.2	\$30.2	\$23.5	\$24.4	\$20.1	\$20.3	\$19.9	\$22.1	\$28.9	\$28.8	\$30.4	\$25.3

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Pt Days/Rate Budget		Pt Days/Rate Budget											2025	Year
		Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	2025
Patient Days														
Private		1,364	1,232	1,364	1,320	1,364	1,320	1,364	1,364	1,350	1,364	1,320	1,364	16,090
Medicare		2,356	2,156	2,325	2,190	2,232	2,100	2,170	2,139	2,160	2,325	2,310	2,356	26,819
Medicaid		8,680	7,840	8,711	8,430	8,680	8,400	8,680	8,680	8,430	8,711	8,430	8,742	102,414
Managed Care		899	812	930	885	868	810	713	744	780	930	930	1,023	10,324
TOTAL		13,299	12,040	13,330	12,825	13,144	12,630	12,927	12,927	12,720	13,330	12,990	13,485	155,647
Average Daily Census														
TOTAL ADC		429	430	430	428	424	421	417	417	424	430	433	435	426
Medicare ADC		76	77	75	73	72	70	70	69	72	75	77	76	73
Managed Care ADC		29.0	29.0	30.0	29.5	28.0	27.0	23.0	24.0	26.0	30.0	31.0	33.0	28.3
Total Skilled ADC		105	106	105	103	100	97	93	93	99	105	108	109	102
% Skilled		24%	25%	24%	24%	24%	23%	22%	22%	23%	24%	25%	25%	24%
SUMMARY		2025												
Revenue														
Revenue by Payor		Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	2025
Private Pay		\$232,345	\$209,860	\$232,345	\$224,850	\$232,345	\$224,850	\$232,345	\$232,345	\$230,250	\$233,120	\$225,600	\$233,120	\$2,743,375
Medicare Part A		\$1,327,730	\$1,215,340	\$1,310,990	\$1,234,650	\$1,257,825	\$1,184,250	\$1,224,190	\$1,207,605	\$1,218,000	\$1,310,990	\$1,302,300	\$1,327,730	\$15,122,500
Medicaid		\$1,230,700	\$1,111,600	\$1,235,195	\$1,195,350	\$1,230,700	\$1,191,000	\$1,230,700	\$1,230,700	\$1,195,850	\$1,235,195	\$1,195,350	\$1,239,690	\$14,521,530
Managed Care		\$318,060	\$287,280	\$328,910	\$313,650	\$307,830	\$286,500	\$251,720	\$262,570	\$276,000	\$327,980	\$328,800	\$360,840	\$3,650,740
Medicare Part B		\$132,990	\$120,400	\$133,300	\$128,250	\$131,440	\$126,300	\$129,270	\$129,270	\$127,000	\$133,300	\$129,900	\$134,850	\$1,556,470
Other Income														
TOTAL Revenue by Payor		\$3,241,825	\$2,944,480	\$3,240,740	\$3,096,750	\$3,160,140	\$3,012,900	\$3,068,225	\$3,062,490	\$3,148,200	\$3,240,585	\$3,181,950	\$3,296,230	\$37,594,615
TOTAL Revenue - RH Facilities + RH, LLC		\$3,420,125	\$3,106,426	\$3,418,981	\$3,267,071	\$3,333,948	\$3,178,610	\$3,236,977	\$3,230,927	\$3,312,557	\$3,418,817	\$3,356,957	\$3,477,523	\$39,662,319
Expenses														
Payroll Including Tax & Benefits		\$1,424,179	\$1,304,266	\$1,403,083	\$1,372,916	\$1,402,673	\$1,347,370	\$1,387,092	\$1,380,965	\$1,350,222	\$1,416,370	\$1,389,441	\$1,431,688	\$16,620,724
Contract Labor/Services		\$355,840	\$323,593	\$356,468	\$343,669	\$351,773	\$338,441	\$346,090	\$346,160	\$340,926	\$356,680	\$348,004	\$360,656	\$4,168,209
Rent		\$393,455	\$393,096	\$394,922	\$397,040	\$397,160	\$398,853	\$399,212	\$399,093	\$400,950	\$401,189	\$400,950	\$401,069	\$4,777,826
Nursing & Medical Supplies		\$93,031	\$84,241	\$93,267	\$89,653	\$91,910	\$88,270	\$90,376	\$90,389	\$89,910	\$93,174	\$90,879	\$94,287	\$1,088,414
Dietary		\$80,845	\$73,202	\$81,045	\$77,962	\$79,920	\$76,774	\$78,603	\$78,596	\$77,229	\$81,001	\$78,957	\$81,946	\$946,181
Pharmaceuticals		\$110,951	\$100,430	\$111,190	\$106,927	\$109,551	\$105,288	\$107,716	\$107,756	\$106,460	\$111,234	\$108,415	\$112,550	\$1,298,069
Utilities, Phone, & Cable		\$87,621	\$76,154	\$77,599	\$77,744	\$79,129	\$82,416	\$83,206	\$83,748	\$82,913	\$79,301	\$78,214	\$81,866	\$970,644
Repairs & Maintenance		\$24,779	\$23,553	\$24,678	\$24,324	\$24,654	\$24,044	\$24,485	\$24,414	\$24,244	\$24,802	\$24,389	\$24,860	\$293,196
Consulting Services		\$29,766	\$28,743	\$29,780	\$29,382	\$29,642	\$29,215	\$29,469	\$29,463	\$29,912	\$29,791	\$29,508	\$29,910	\$354,009
Professional Services		\$16,870	\$16,820	\$16,837	\$16,853	\$16,870	\$16,820	\$16,870	\$16,853	\$16,837	\$16,870	\$16,837	\$16,853	\$202,214
Management Fees		\$178,300	\$161,946	\$178,241	\$170,321	\$173,808	\$165,710	\$168,752	\$168,437	\$167,557	\$178,232	\$175,007	\$181,293	\$2,067,752
Insurance - Commercial		\$46,035	\$45,954	\$45,981	\$46,008	\$46,035	\$45,954	\$46,035	\$46,008	\$45,911	\$46,035	\$45,981	\$46,008	\$552,103
Depreciation & Amortization		\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,911	\$14,148	\$13,781	\$13,965	\$167,045
Other Expense - Variable		\$13,324	\$12,883	\$13,160	\$13,170	\$13,299	\$12,969	\$13,262	\$13,182	\$13,065	\$13,331	\$13,114	\$13,272	\$158,051

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	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	2025
Other Expense - Fixed	\$57,678	\$57,557	\$57,597	\$57,637	\$57,678	\$57,557	\$57,678	\$57,637	\$57,597	\$57,678	\$57,597	\$57,637	\$691,654
Office Supplies	\$7,128	\$6,409	\$7,039	\$6,860	\$7,048	\$6,667	\$6,943	\$6,900	\$6,758	\$7,149	\$6,897	\$7,172	\$82,971
Travel & Meals	\$5,458	\$4,909	\$5,392	\$5,256	\$5,404	\$5,098	\$5,315	\$5,285	\$5,168	\$5,466	\$5,284	\$5,489	\$63,523
Marketing	\$3,409	\$3,084	\$3,410	\$3,293	\$3,381	\$3,230	\$3,322	\$3,318	\$3,255	\$3,412	\$3,324	\$3,448	\$39,886
Lab & Radiology	\$16,777	\$15,164	\$16,788	\$16,193	\$16,563	\$15,882	\$16,224	\$16,269	\$15,980	\$16,864	\$16,438	\$17,084	\$196,228
Housekeeping/Laundry Supplies	\$13,185	\$11,923	\$13,181	\$12,714	\$13,038	\$12,496	\$12,832	\$12,813	\$12,598	\$13,216	\$12,852	\$13,346	\$154,193
Transportation	\$12,411	\$11,228	\$12,431	\$11,921	\$12,203	\$11,714	\$11,971	\$12,002	\$11,817	\$12,437	\$12,155	\$12,607	\$144,897
Bad Debt	\$69,659	\$63,278	\$69,635	\$66,566	\$67,929	\$64,707	\$65,929	\$65,803	\$65,476	\$69,609	\$68,373	\$70,824	\$807,805
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,802
TOTAL Expenses	\$3,091,550	\$2,868,579	\$3,062,105	\$2,997,026	\$3,050,516	\$2,959,620	\$3,022,232	\$3,015,706	\$2,983,554	\$3,084,689	\$3,032,996	\$3,114,481	\$36,285,397
Normalized Expenses PPD	\$232	\$238	\$230	\$234	\$232	\$234	\$234	\$233	\$235	\$231	\$233	\$231	\$233
Net Income/Loss	\$328,576	\$237,848	\$356,876	\$270,045	\$283,431	\$218,990	\$214,745	\$215,221	\$232,002	\$334,128	\$323,961	\$363,042	\$3,376,922
Interest	\$36,701	\$36,548	\$36,599	\$36,650	\$36,701	\$36,548	\$36,701	\$36,650	\$36,599	\$36,701	\$36,599	\$36,650	\$439,802
Depreciation & Amortization	\$14,148	\$13,598	\$13,781	\$13,965	\$14,148	\$13,598	\$14,148	\$13,965	\$13,781	\$14,148	\$13,781	\$13,965	\$167,045
EBITDA	\$379,425	\$287,994	\$407,256	\$320,660	\$334,280	\$269,136	\$265,594	\$265,836	\$282,783	\$384,977	\$374,341	\$413,657	\$3,983,769
BK Bank Fees													
BK Committee Fees 1698													
BK Legal Fees 1576													
United States Trustee Program 1662													
Normalized EBITDA	\$379,425	\$287,994	\$407,256	\$320,660	\$334,280	\$269,136	\$265,594	\$265,836	\$282,783	\$384,977	\$374,341	\$413,657	\$3,983,769
Pre-paid Expense Projection	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$12,230	\$146,763
Non-cash Expense Line Items	\$83,806	\$76,876	\$83,416	\$80,530	\$82,077	\$78,305	\$80,077	\$79,767	\$77,258	\$83,757	\$82,155	\$84,788	\$974,850
Cash Need	\$2,995,513	\$2,779,472	\$2,966,459	\$2,904,266	\$2,956,210	\$2,869,085	\$2,929,925	\$2,923,708	\$2,899,666	\$2,988,702	\$2,938,611	\$3,017,463	\$35,163,785
Cash Need PPD	\$225	\$231	\$223	\$226	\$225	\$227	\$227	\$226	\$227	\$224	\$226	\$224	\$226
% of Revenue Cash Collected	\$3,317,469	\$3,322,871	\$3,018,092	\$3,321,759	\$3,174,169	\$3,239,144	\$3,088,223	\$3,144,931	\$3,338,552	\$3,124,508	\$3,321,600	\$3,261,499	
Net Cash Available	\$8,685,259	\$9,147,088	\$9,117,153	\$9,453,076	\$9,589,467	\$9,877,957	\$9,954,685	\$10,094,339	\$10,259,556	\$10,313,992	\$10,615,411	\$10,777,879	
BK Payment Plan	\$76,616	\$76,616	\$76,616	\$76,616	\$76,616	\$76,616	\$76,616	\$76,616	\$76,616	\$76,616	\$76,616	\$76,616	\$919,387
Net Difference	\$8,603,690	\$9,065,519	\$9,035,584	\$9,371,508	\$9,507,898	\$9,796,388	\$9,873,116	\$10,012,770	\$10,178,187	\$10,232,423	\$10,533,843	\$10,696,310	
Normalized EBITDAR	\$772,880	\$681,090	\$802,178	\$717,700	\$731,440	\$667,989	\$664,807	\$664,929	\$683,732	\$786,166	\$775,291	\$814,726	\$8,761,594
METRIC TRENDS	2025												
	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	2025
Variable Expenses	\$2,130,555	\$1,939,821	\$2,123,272	\$2,049,127	\$2,094,309	\$2,018,842	\$2,059,895	\$2,059,750	\$2,332,880	\$2,124,281	\$2,087,521	\$2,158,431	\$24,879,160
Fixed Expenses	\$960,995	\$928,758	\$938,833	\$947,899	\$956,208	\$940,777	\$962,337	\$955,955	\$950,274	\$960,409	\$945,475	\$956,050	\$11,406,237
Variable Expenses PPD	\$160	\$161	\$159	\$160	\$159	\$160	\$159	\$159	\$160	\$159	\$161	\$160	\$160
Payroll per Patient Day	\$107	\$108	\$105	\$107	\$107	\$107	\$107	\$107	\$108	\$106	\$107	\$106	\$107
Payroll as % of Revenue	42%	42%	41%	42%	42%	42%	43%	43%	42%	41%	41%	41%	42%
Patient Supplies per Patient Day	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25
Patient Supplies	\$327,199	\$296,188	\$327,903	\$315,371	\$323,185	\$310,423	\$317,722	\$317,824	\$312,223	\$327,926	\$319,696	\$331,821	\$3,827,982
Normalized EBITDA per Patient Day	\$28.5	\$23.9	\$30.6	\$25.0	\$25.4	\$21.3	\$20.5	\$20.6	\$22.0	\$28.9	\$28.8	\$30.7	\$25.6